

# Highlights

- Strong end of 2023 with 4% organic EBITDAaL growth in Q4
- 2023 guidance delivered
- Ordinary dividend proposal of SEK 6.90 per share, backed by strong equity free cash flow
- Launch of Strategy Execution Program including SEK 600 million of cost reduction



# Strong end of 2023 – Guidance delivered

SEK (YoY growth) <sup>1</sup>	Q4 23	FY 23
End-user service revenue (EUSR)	5.4bn (+3.4%)	21.1bn (+3.6%)
Underlying EBITDAaL	2.6bn (+4.4%)	10.4bn (+1.7%)
Capex <sup>2</sup> % of sales	1.1bn	3.9bn 13.5%
EFCF	0.5bn	4.7bn

### The Group in Q4

- EUSR growth of 3% with solid performance across operations
- Underlying EBITDAaL growth of 4% mostly as EUSR growth exceeded inflationary pressures
- Solid equity free cash flow in the quarter despite working capital impacts from seasonally high levels of equipment funding

#### Sweden B2C in Q4

- Solid volume growth in Mobile postpaid driven by lower churn and strong sales of Unlimited propositions
- Solid EUSR growth in connectivity with Fixed broadband at 8% and Mobile postpaid accelerating to 5%

#### Sweden B2B in Q4

- Continued solid underlying EUSR growth
- Sustained growth in Mobile postpaid customer base and improving ASPU
- Most satisfied business customers in both broadband and mobile according to SKI (Swedish Quality Index)

#### The Baltics in Q4

- Continued strong EUSR growth mostly driven by ASPU
- Volume growth in Mobile postpaid continued
- Solid underlying EBITDAaL growth as EUSR growth exceeded inflationary pressures



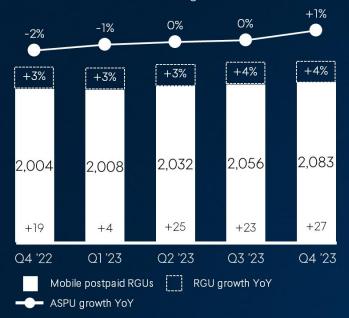
# SWEDEN



### Sweden consumer: Growth in volume and value

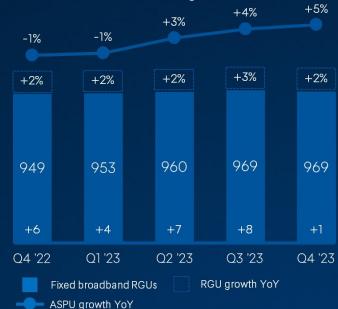
### Mobile postpaid RGU & ASPU

Thousand QoQ and YoY growth %



#### Fixed broadband RGU & ASPU





#### Digital TV Cable & Fiber RGU & ASPU

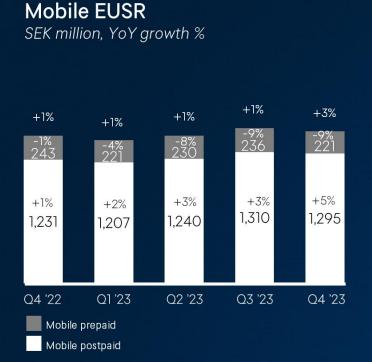
Thousand QoQ and YoY growth %

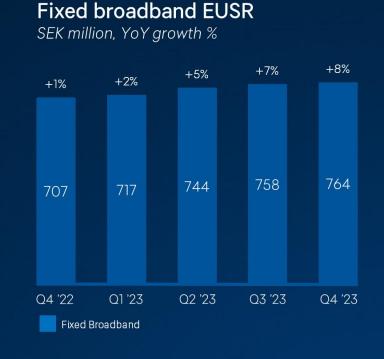


- Solid volume growth for Mobile postpaid driven by Tele2 Unlimited and Family propositions. Above 2% ASPU growth excl. (abating) dilution from free MBB
- Stable volume for Fixed broadband due to fewer campaigns and less discounts. ASPU driven by price adjustments and higher average speeds
- Stable volume for Digital TV Cable & Fiber. Slight ASPU decline related to decline of legacy add-on products



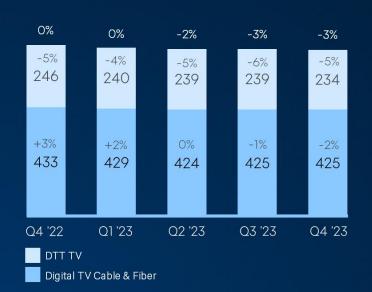
# Sweden consumer: Solid EUSR growth in connectivity





### Digital TV EUSR

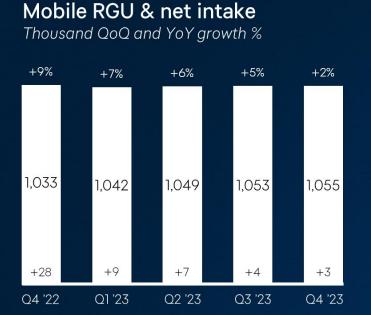
SEK million, YoY growth %



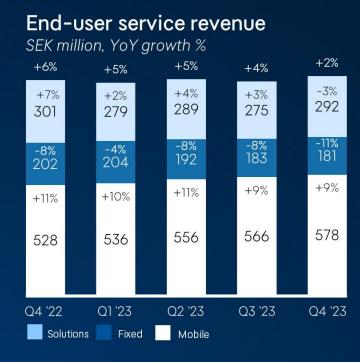
- Mobile EUSR grew 3% due to accelerating postpaid growth, exceeding a last full quarter of prepaid registration impact
- Fixed broadband EUSR grew 8% mostly driven by strong ASPU growth
- EUSR for Digital TV declined slightly mostly driven by continued decline in the legacy DTT business



# Sweden business: Continued healthy topline growth







- EUSR growth of 2%. Adjusted for a one-off deal in Solutions in Q4 2022, growth was 4%
- Net intake of 3,000 Mobile RGUs. 4% Mobile ASPU growth
- Tele2 Sweden has the most satisfied business customers in both broadband and mobile according to SKI (Swedish Quality Index)

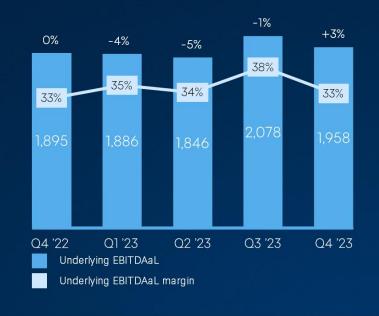


# Sweden financials: Healthy EBITDAaL growth

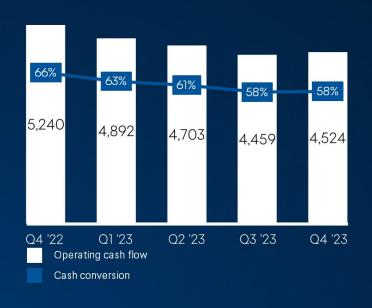




### Underlying EBITDAaL & margin SEK million, YoY growth %



# Operating cash flow and cash conversion, LTM, SEK million



- EUSR grew by 2% driven by solid performance in both B2C and B2B
- Underlying EBITDAaL grew by 3% mostly as higher EUSR exceeded inflationary pressures and continued margin pressure from product mix changes as legacy services decline
- Cash conversion of 58% reflecting capex to sales of 15% LTM



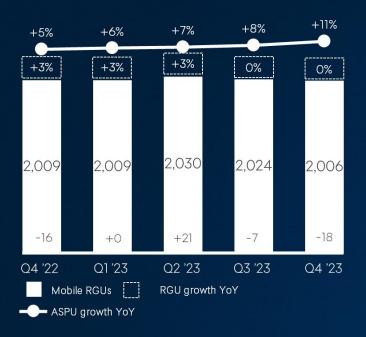
# BALTICS



# Baltics operational highlights: Strong ASPU growth

#### Lithuania – Mobile RGU & ASPU

Thousand QoQ and YoY growth %



#### Latvia – Mobile RGU & ASPU



Q2 '23

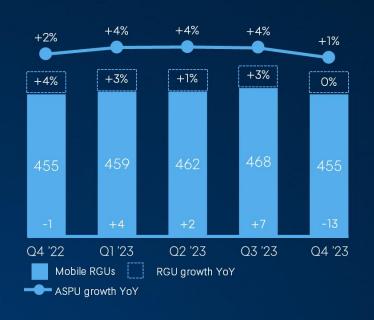
RGU growth YoY

Q3 '23

04'23

#### Estonia – Mobile RGU & ASPU

Thousand QoQ and YoY growth %



### Q4 highlights

- The overall Baltic mobile postpaid customer base continued to increase
- Continued strong blended organic ASPU growth of 7% driven by more-for-more strategy, price adjustments and prepaid to postpaid migration

Q1'23

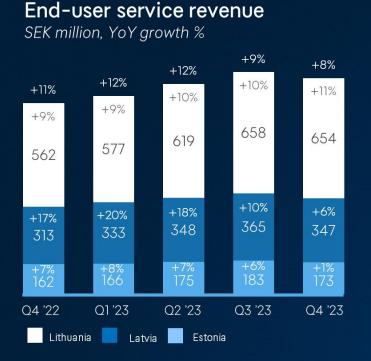
Mobile RGUs

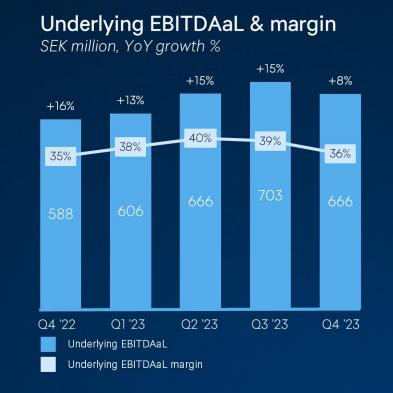
ASPU growth YoY

Q4 '22

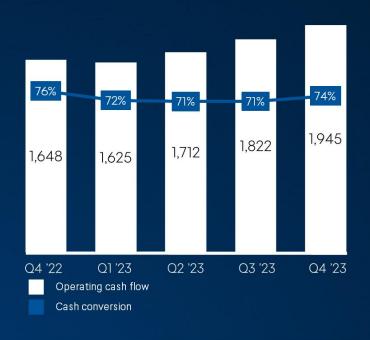


# Baltics financials: Continued strong performance





# Operating cash flow and cash conversion, LTM, SEK million



- Continued strong end-user service revenue growth of 8% driven by both ASPU and postpaid volume growth in all markets
- Underlying EBITDAaL grew by 8% as end-user service revenue growth and somewhat lower energy costs exceeded inflationary pressures
- Continued strong cash conversion of 74% despite significant capex to sales of 10% LTM



# FINANCIAL OVERVIEW



## Group results

SEK million	Q4 2023	Q4 2022	FY 23	FY 22
Revenue	7,684	7,454	29,099	28,102
Underlying EBITDA	2,999	2,833	11,885	11,395
Margin (%)	39.0%	38.0%	40.8%	40.5%
Items affecting comparability	-80	-75	-268	-294
D&A	-1,515	-1,557	-6,150	-6,176
Associated companies & JVs	0	1	0	1,672
Operating profit	1,405	1,203	5,466	6,596
Net interest and other financial items	1 -259	-181	-888	-689
Income tax	2 -214	-127	-846	-694
Net profit, continuing operations	932	895	3,731	5,213
Net profit, discontinued operations	4	363	4	361
Net profit, total operations	936	1,258	3,735	5,574

#### Comments

- 1 Net interest and other financial items increased due to higher financing costs for outstanding debt
- 2 Income tax increased due to higher taxable profits and because last year was positively impacted by a tax reduction relating to investments made during the pandemic



### Group cash flow

SEK million	Q4 2023	Q4 2022	FY 23	FY 22
Underlying EBITDA	2,999	2,833	11,885	11,395
Items affecting comparability	-80	-75	-268	-294
Amortization of lease liabilities	-266	-288	-1,240	-1,226
Capex paid	1 -1,473	-1,145	-4,053	-3,561
Changes in working capital	2 -315	-634	85	-1,380
Net financial items paid	3 -302	-70	-835	-389
Taxes paid	-65	-193	-987	-1,215
Other cash items	32	26	133	132
Equity free cash flow	531	454	4,720	3,461
Equity free cash flow LTM	5 4,720	3,461		
Equity free cash flow LTM / share (SEK)	6.8	5.0		

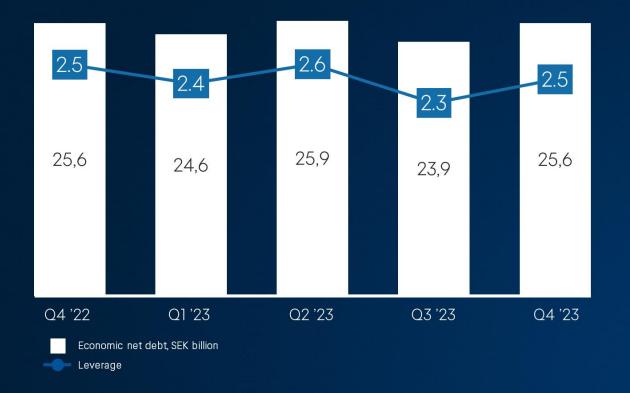
#### Comments

- Capex paid increased due to high capex levels and spectrum payment
- Changes in working capital in the quarter were mainly impacted by seasonally high levels of equipment funding
- Net financial items paid increased due to higher interest rates both on loans and leases, and coupon timing
- 4 Taxes paid declined predominantly due to a tax refund relating to year 2022
- 5 Equity free cash flow over the last twelve months amounted to SEK 4.7 billion, equivalent to SEK 6.8 per share



### Leverage at 2.5x

### Economic net debt to underlying EBITDAaL LTM



#### Comments

- Economic net debt remained unchanged compared to year-end 2022 as the cash generated in the business corresponded to the payout of the ordinary dividend
- Leverage of 2.5x was at the lower end of the target range of 2.5-3.0x



## Ready for Next Phase of Strategy Execution

Legacy platforms

IT Migration

3rd Party Retail

Volume

CX & Go to Market

Own (Digital) Channels

Value

Digital capabilities

2020

Q1 2024

2026



# Launch of Strategy Execution Program (SEP)

Radical improvements in customer experience and value will generate operational efficiency

### Creating customer value

- Convenient, complete and personalized propositions
- Outstanding digital channels
- End-to-end self-service
- Entertainment anytime anywhere
- Accelerated, data-driven development cycles
- Best 5G network

### Efficiency as enabler

SEK 600 million of cost reduction in three years

- Executed from Q1 2024 to Q4 2026 with relatively linear delivery of cost reduction
- SEK 600m or less of restructuring costs

#### Levers

- Reshaping customer journeys
- Optimizing channel and customer operations
- B2B next level operating environment
- Datacenter consolidation
- 3G JV closure



### Financial outlook

	End-user service revenue <sup>1</sup>	Underlying EBITDAaL <sup>1</sup>	Capex to sales <sup>2</sup>
2024 guidance	3-4%	1-3%	13-14%
Mid-term outlook	Low to mid- single-digit	Mid-single-digit	10-12%

Capex to sales of 13-14% in 2025 as we finalize 5G rollout and close down 3G





Each era brings its own limitations. Breaking them means breaking new ground. We have always challenged limitations to realize new possibilities for our customers and society at large.

