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July 21<sup>st</sup>, 2015 Tele2 AB



## Highlights from the quarter

Value • Champion Focused Technology Choices Step-Change ٠ Productivity Winning People & Culture

• Positive net intake across the Group.

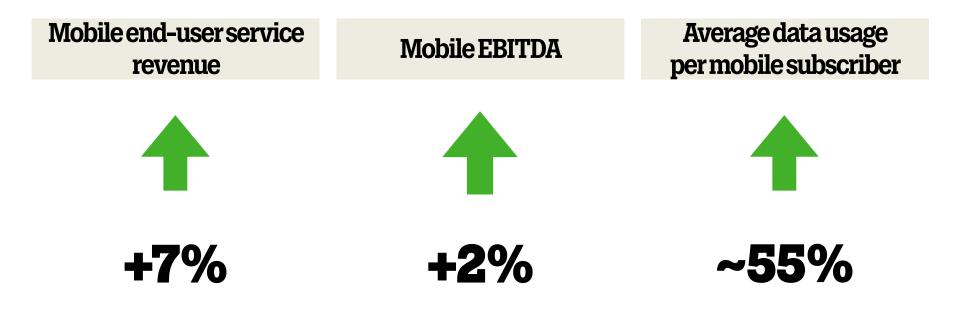
• 4G network in the Netherlands now at 80 percent population coverage.

Challenger program is now delivering results.

• Scored in the 91<sup>st</sup> percentile overall in the FTSE4Good index.

## **Monetization of data continues**

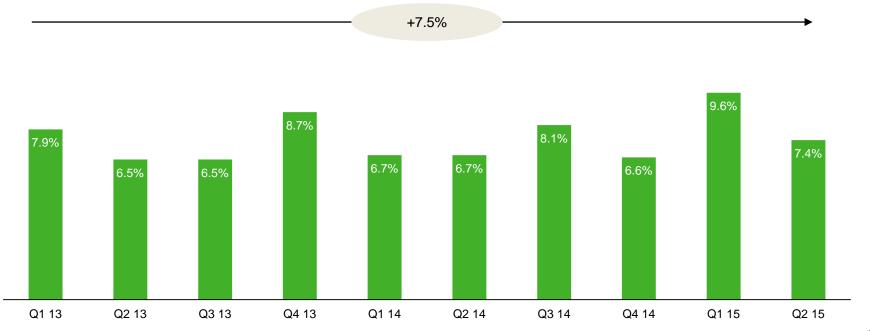
Year-on-year growth, Tele2 Group



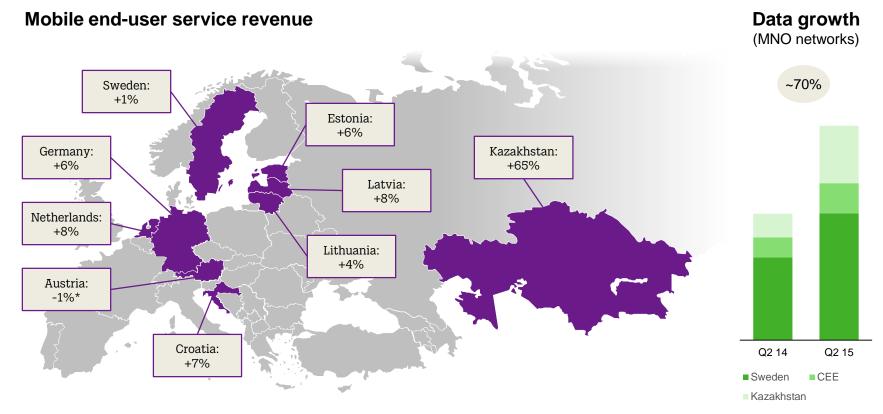


## Continuous momentum in mobile end-user service revenue

Year-on-year growth for mobile end-user service revenue, Tele2 Group

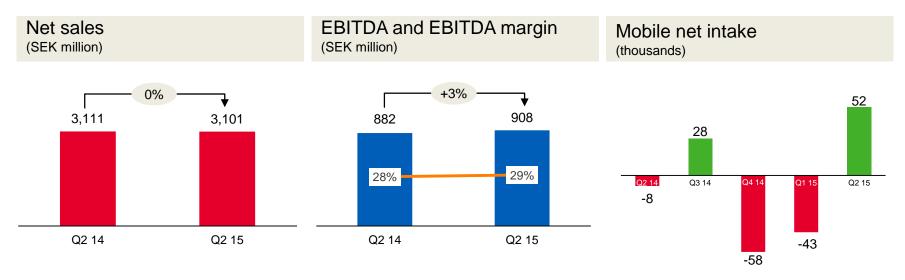


## Market year-on-year development



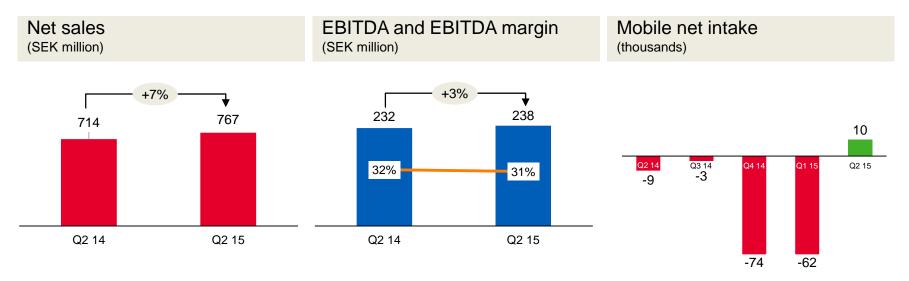


### **Tele2 Sweden**



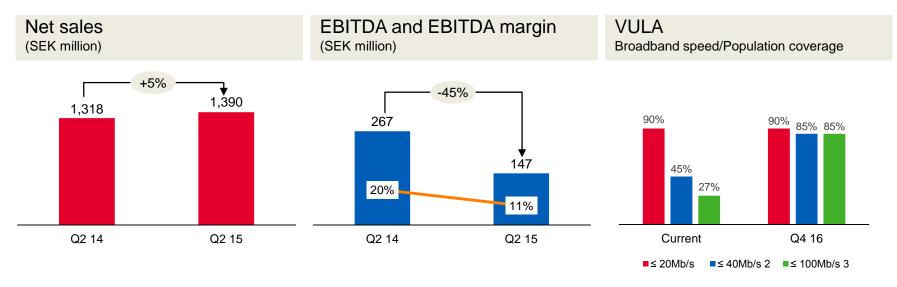
- Overall: Strong customer intake and reduced churn for both Tele2 and Comviq. Particularly strong progress from prepaid to postpaid conversion in Comviq, is moderating our growth from previous periods.
- Consumer: Our dual brand strategy has developed according to plan and the segment showed a continued growth driven by high demand for mobile data.
   Tele2.0 has continued to perform well resulting in both lower churn and higher ASPU as well as a positive effect on brand consideration and NPS. Comviq's positive momentum this quarter reflects its position as a modern price fighter.
- Business: A solid quarter with a strong order intake, primarily driven by the Large Enterprise segment where Tele2 Sweden was awarded several large contracts, among others for example Göteborgs Stad.

### **Tele2** Baltics



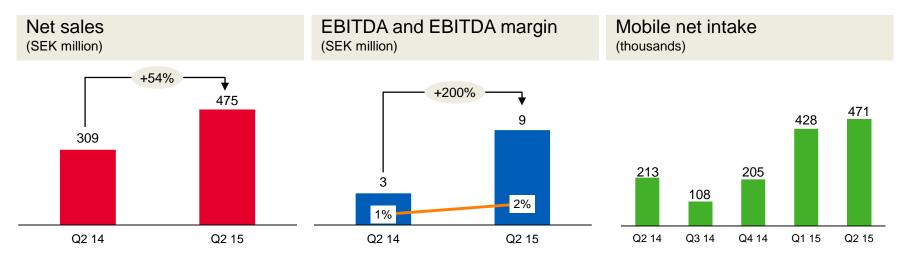
- Mobile end user service revenue grew by +6% driven by increasing data usage and new data focused pricing model.
- 80% LTE population coverage in Lithuania. All Baltic countries on track for 90% coverage by year end.
- Well positioned for Value Champion launch.

### **Tele2 Netherlands**



- 15<sup>th</sup> consecutive quarter of growth in the mobile customer base.
- EBITDA is heavily impacted by decline in fixed business and investment in mobile
- Signed deal with incumbent to re-sell their full suite of broadband services VULA
- Transfer of customers onto our 4G network is progressing according to plan. Now at 80% population coverage and first VoLTE test completed successfully.

### **Tele2 Kazakhstan**



- Despite tough price competition in the market, net intake was +471,000.
- Quality of new subscribers remains high and we have increased Voice traffic by 124% and Data by 195% in Q2 YoY.
- Network rollout on track.

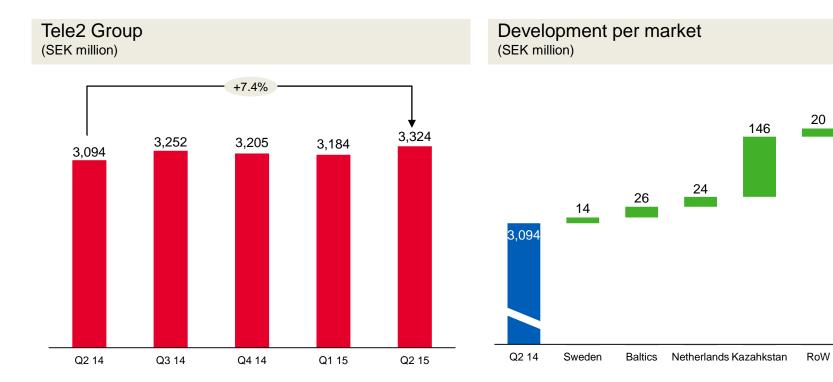
## **Financial Overview**



## **Financial highlights**

	Q2 2014	Q2 2015	Trend
Net sales (SEK billion)	6.34	6.61	+4%
Mobile end-user service revenue (SEK billion)	3.09	3.32	+7%
EBITDA (SEK billion)	1.47	1.39	-5%
CAPEX (SEK billion)	0.85	1.13	+33%

### Mobile end-user service revenue

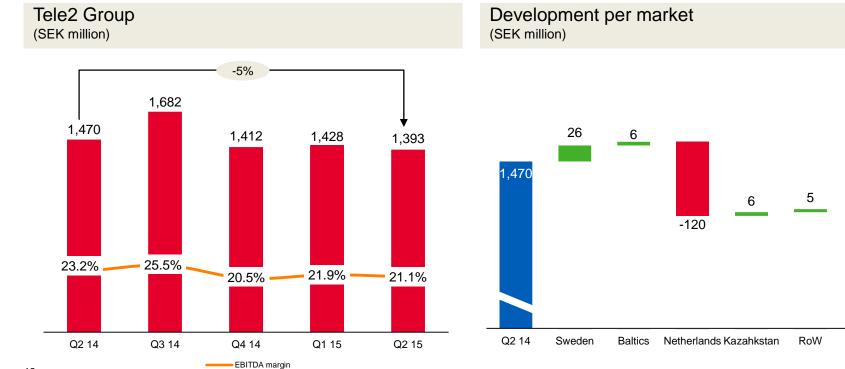




Q2 15

3,324

### **EBITDA**

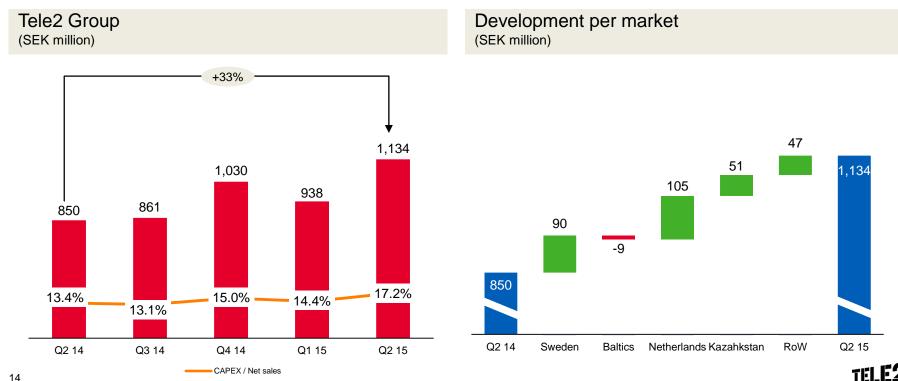


1,393

Q2 15

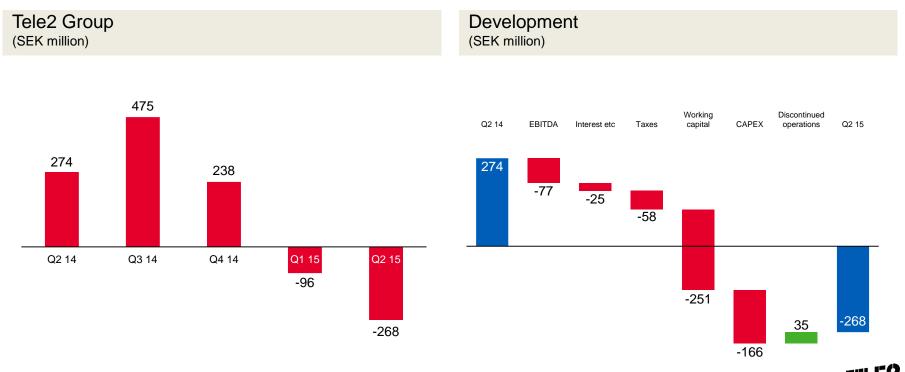
TELE2





## **Free cash flow**

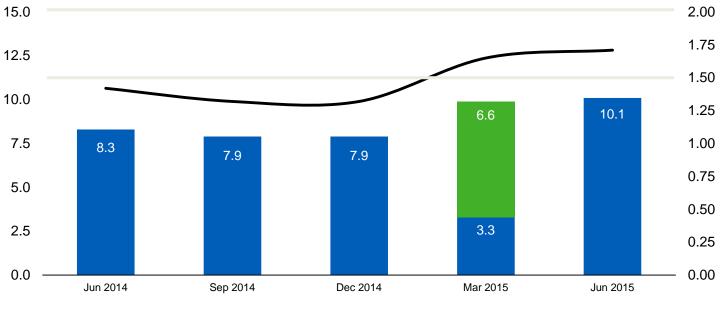
**Total operations** 



## Debt position and ratio

Pro forma net debt / EBITDA 12 m rolling

SEK billion / Ratio



Pro forma net debt Dividend, announced

-----Pro forma net debt to EBITDA (incl announced dividend)

## CHALLENGER PROGRAM

Step-change productivity



## How we will deliver SEK 1 Bn in productivity improvements

Simplify	Discipline	Consolidate	Transform
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Simplify	<b>60%</b> of products harmonized on shared platforms	
Discipline	80% of spend strategically sourced & procured	
Consolidate	<b>20%</b> reduction in IT OpEx as share of revenue	
Transform	<b>25%</b> of staff in shared operations	

### Challenger is starting to deliver — simplification for our customers

Simplify Discipline Consolidate Transform

### **Product Simplification**

### **Product Harmonization**

-Currently 8,300 products

-Plan to close >20%

- -4,000 products in scope for harmonization
- Plan to double amount of harmonized products

### Challenger is starting to deliver — driving discipline

SMS A2P	Return on Marketing Investment	Online
—New, improved &	<ul> <li>Improved marketing</li></ul>	<ul> <li>Tools and processes to</li></ul>
consolidated partnerships	analytics	collect & analyze online
<ul> <li>Monetizing B2C SMS in</li></ul>	<ul> <li>More efficient marketing</li></ul>	data
entire footprint	channels in Austria Q2	—Implementation started in

2015

 Implementation started in the Netherlands and Sweden

## Challenger is starting to deliver – consolidating technology

### NOC Consolidation

### Workplace Optimization

Consolidate

Transform

-Consolidated network operations

-Relocation to Riga has started

 Roll-out new group-wide IT purchasing platform

-Implementation completed in Latvia

Simplify

### Challenger is starting to deliver — transforming our operations

Finance Shared Operations	Customer Service	Germany
<ul> <li>Finance Shared Service</li> <li>Center in Riga est. Q3</li> <li>2015</li> </ul>	<ul> <li>Optimization of non customer-facing back office tasks</li> </ul>	<ul> <li>Restructuring our German business to align to our strategy</li> </ul>
<ul> <li>Partner in India</li> <li>Relocation from Sweden to Riga &amp; India H2 2015</li> </ul>	—Transfer from Sweden to partner in India H2 2015	-Started in Q2

## A multi-year investment program that will realize significant benefits

**Ramp-up of costs and benefits over 4 years Productivity improvement:** SEK 1 Bn **Benefits** One-off program costs 2015 2016 2017 2018 Today Target

Simplify

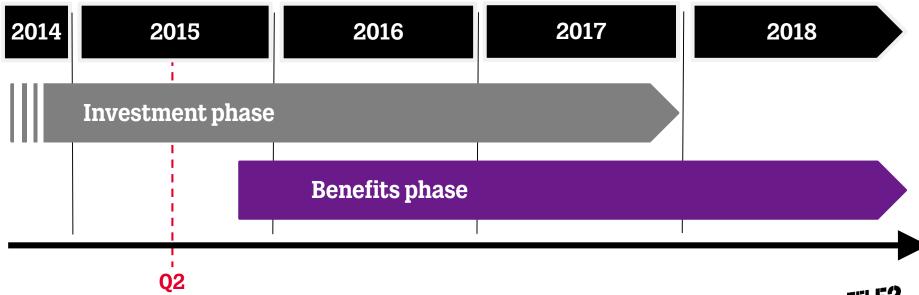
Consolidate

Transform

### tel**e2**

### Momentum is building

More than 30 initiatives have kicked off since December. We will report quarterly on progress.



## Q2 2015 Summary



## Q2 2015 in short and key priorities moving forward

- Continued focus on Data monetization
- Getting ready for 4G launch in Netherlands and the Baltics
- Executing on the Challenger Program





### Tele2's Way2Win

#### Vision

We will be champions of customer value in everything we do

#### **Mission**

We are challengers, fast-movers and will always offer our customers what they need for less





