# QUARTER 2017

July 19th, 2017

Tele2 AB



# Group highlights – Q2 2017

SEK billion	Q2 2017	% Change Reported	% Change LFL
Mobile end-user service revenue	3.9	+18%	+12%
Net sales	8.0	+20%	+3%
EBITDA	1.6	+50%	+39%

# Tele2's Way2Win

### **Our Purpose**

We fearlessly liberate people to live a more connected life

### Where We Play



Baltic Sea Challenger



Investment Markets



IoT Cash Generators

### How We Win



Positively Fearless Brands



Connecting
Things our
Customers
Love



Digital First Customer Experience



Challenger Cost Structure

### Responsible Challenger



Winning People & Culture



# Delivering on our long term strategy



- Sweden mobile end-user service revenue up 3% and EBITDA up 12% LFL
- Baltics mobile end-user service revenue up 18% and EBITDA up 23%
- Rolling 12 m operating cash flow grew by 20% to SEK 4.3bn



- Netherlands mobile end-user service revenue up 51%
- Netherlands data and voice on-loading at 91% and 50% respectively
- Kazakhstan mobile end-user service revenue up 21% LFL



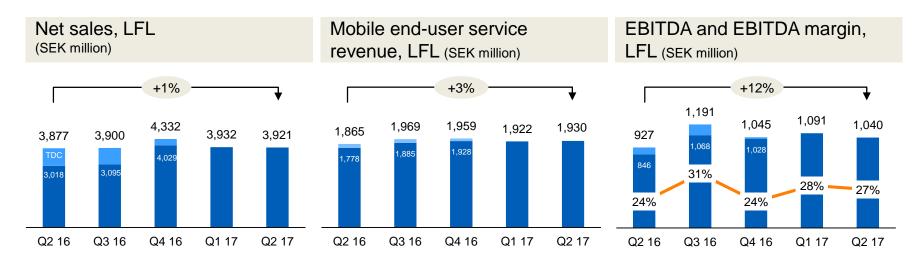
- New commercial propositions launched in all key markets
- Power 2 campaign in Sweden driving positive brand KPIs
- Netherlands new campaign off to a strong start, ~70k Unlimited customers



- TDC mobile customer migration completed
- Kazakhstan JV delivering EBITDA margin of 22%
- Challenger program ahead of plan, on track for SEK 850m benefits in 2017

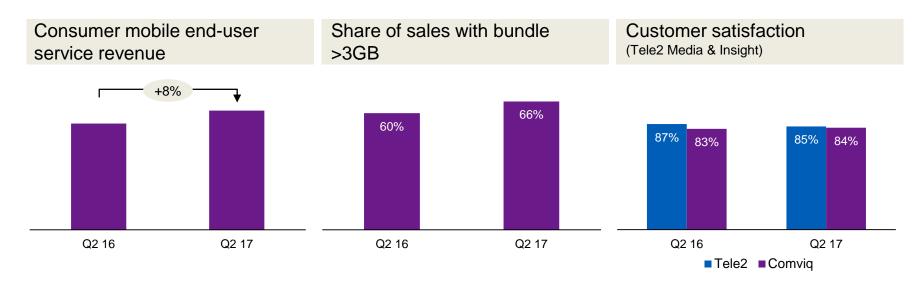
# Baltic Sea Challenger

### **Sweden – Financials**



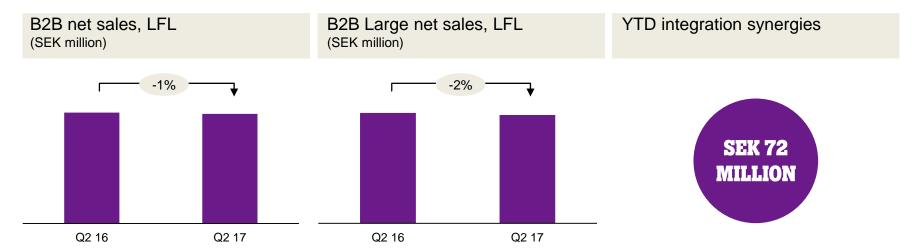
- Net sales growth driven by mobile, offset by declines in fixed segments
- Mobile end-user service revenue growth driven by consumer segment partly offset by declines in B2B Large
- EBITDA growth driven by higher service revenue, benefits from Challenger Program and TDC synergies

### Sweden Consumer – Momentum continues



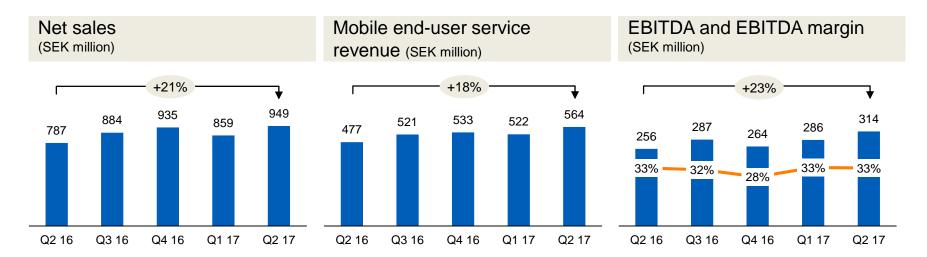
- New Tele2 campaign and product portfolio launched in April with early positive consumer response
- Consumer mobile end-user service revenue up 8% (5% excl. Q2 16 non-recurring item) driven by continued success of Comviq postpaid
- Continued strong demand for more data across both brands, with 66% of customers opting for more than 3GB
- Customer satisfaction stable at high levels for both brands

# Sweden B2B – Synergies materializing



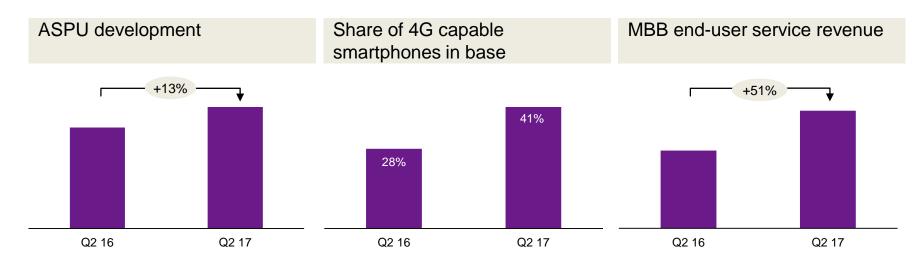
- Net sales down slightly due to increased price competition in Large Enterprise, partly offset by growth in SME
- TDC integration and synergies ahead of plan, with SEK 53m achieved in the quarter, mainly from MVNO migration
- Significant contract wins in Q2 included three municipalities in the Skåne region, WSP Sverige AB and Postnord Sverige AB

### **Baltics** – Financials



- Net sales growth driven by increase in both mobile end-user service revenue and equipment sales
- Mobile end-user service revenue growth accelerated due to data monetization, growth in mobile broadband and FX benefits
- Strong EBITDA performance driven by higher service revenue and Challenger Program benefits

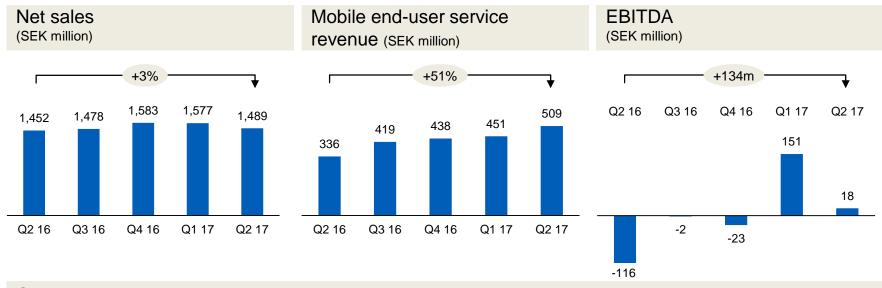
### **Baltics** — Data monetization continues



- Strong ASPU growth driven by continued prepaid to postpaid migration and larger buckets
- Strong increase in smartphone penetration, with room for further growth
- Rapid mobile broadband growth on the back of investments in previous quarters

# **Investment Markets**

### **Netherlands – Financials**



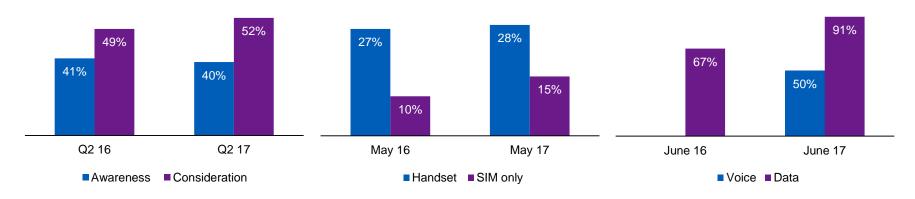
- Net sales increase driven by higher mobile service revenue, offset by lower equipment sales and lower fixed revenue
- Mobile end-user service revenue growth driven by 19% increase in customer base, ASPU growth of 21% and FX benefits
- EBITDA positively impacted by higher mobile service revenue and lower expansion costs
- Fixed broadband EBITDA negatively affected by a SEK 64m provision related to a legal dispute regarding historical copper line rental fees

# Netherlands — Accelerating mobile momentum

Spontaneous brand awareness & brand consideration (Memo2)

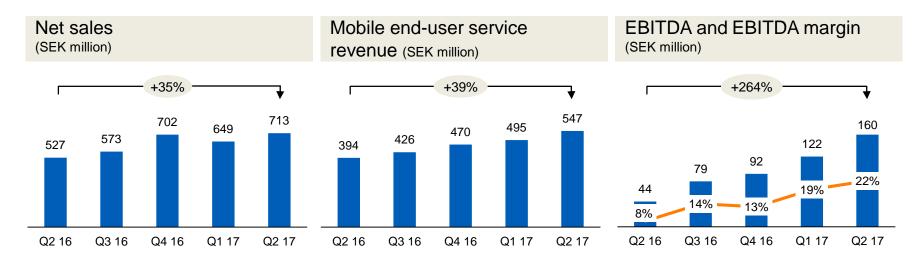
Share of total new postpaid (GfK)

Usage on own network



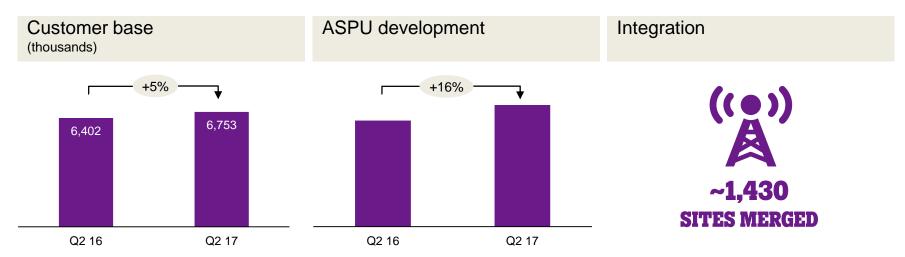
- New campaign and new propositions launched on May 17<sup>th</sup> contributed to strong mobile intake of 51k and a doubling of SIM only intake share
- Unlimited proposition has ~70k subscribers within six weeks of launch
- Data on-loading at 91% and voice on-loading at 50% with ~500k active VoLTE customers
- Network rollout continued now at 99.6% outdoor and 91.7% indoor population coverage

### **Kazakhstan** – Financials



- Continuing strong momentum as JV executes on its integration and go-to-market strategies
- Mobile end-user service revenue growth driven by increased customer base to 6.7m customers, higher ASPU bundles and FX benefits
- EBITDA margin expanded to over 22% as revenue growth drove scale benefits alongside integration synergies

# **Kazakhstan – Continued strong performance**



- Dual brand strategy driving customer growth
- Altel brand re-launched in April to strengthen its premium position in the market
- Larger data buckets are driving data monetization
- Network integration accelerated, with a further 800 base stations merged

# Challenger program on track

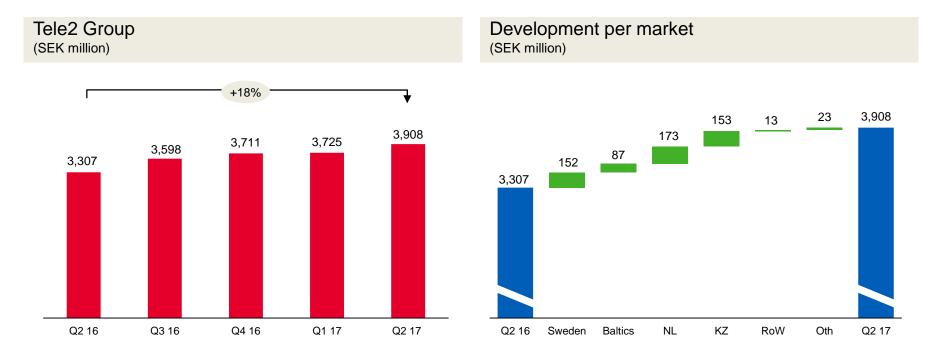
	Baseline	2016 actual	2018 target
Simplify % of products harmonized on shared platforms	30%	40%	60%
Discipline % of spend strategically sourced & procured	40%	75%	80%
Consolidate % of reduction in IT OpEx as share of revenue	0%	5%	20%
Transform % of staff in Shared Operations	12%	18%	25%

### Key progress areas since inception

- New revenue streams
- Sales & marketing efficiency
- Network & IT consolidation
- Customer service optimization
- Procurement scope increase
- Administration efficiency

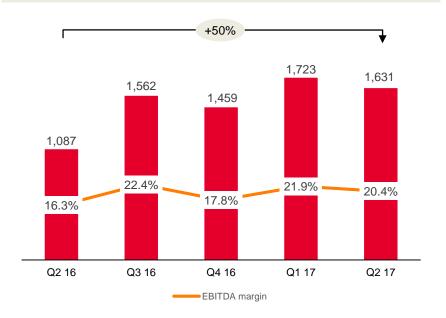
# **Financial Overview**

### Mobile end-user service revenue

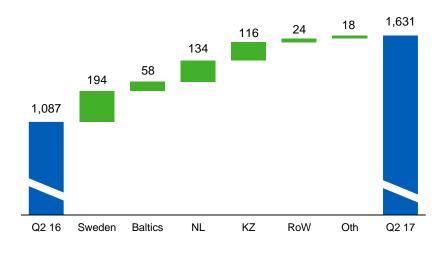


### **EBITDA**



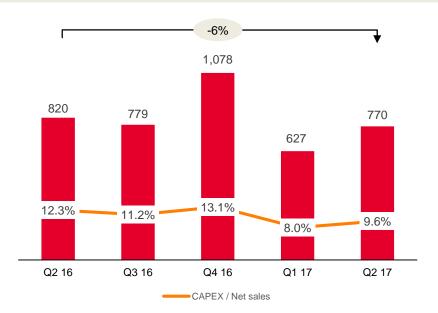


# Development per market (SEK million)

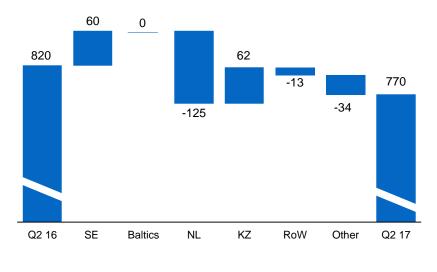


### **CAPEX**



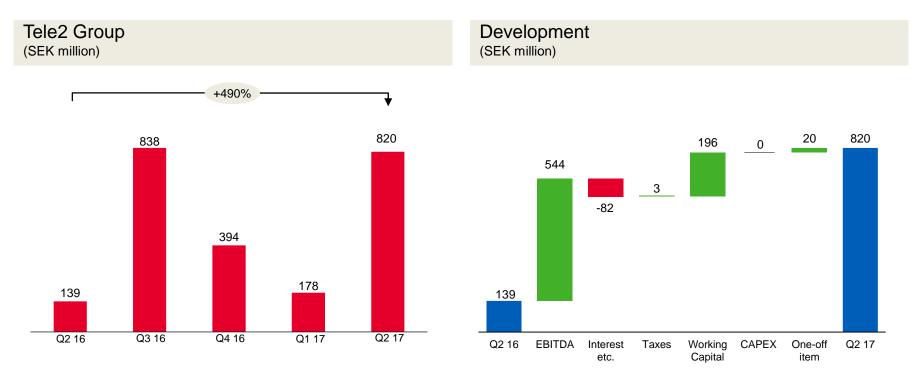


# Development per market (SEK million)



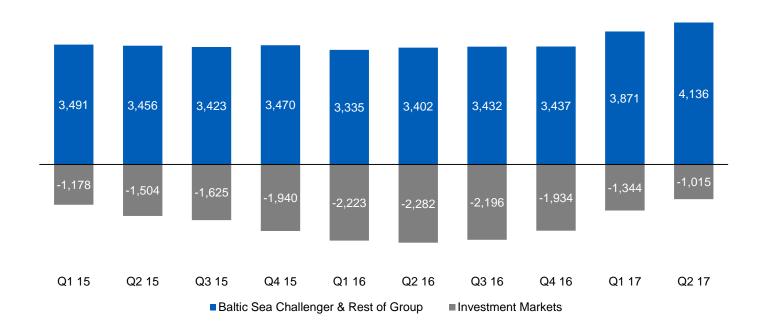
### Free cash flow

Total operations



# Operating cash flow

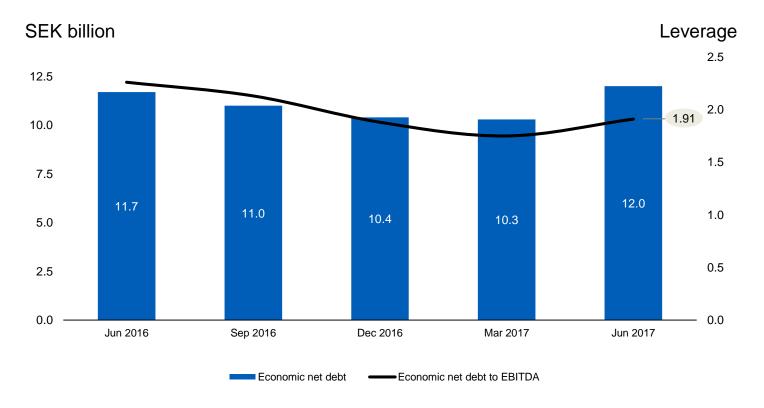
EBITDA less CAPEX 12 m rolling, SEK million





# Debt position and financial leverage

Economic net debt to EBITDA 12 m rolling



# Financial guidance 2017 — Upgraded

Mobile end-user service revenue

Mid-single digit % growth\*

Net sales (SEK billion)

31 - 32

EBITDA (SEK billion)

6.2 - 6.5

CAPEX (SEK billion)

3.6 - 3.9

TEL**E2** 

# Summary

# **Key priorities moving forward**

- Become the customer champion of connectivity
- Growth from continued data monetization, despite RLAH
- Sustain our Baltic Sea Challenger status and strength
- Further leverage our challenger strategy in Netherlands and Kazakhstan
- Execute on Challenger and synergy programs











# Tele2's Way2Win

### **Our Purpose**

We fearlessly liberate people to live a more connected life

### Where We Play



Baltic Sea Challenger



Investment Markets



IoT

Cash Generators

### **How We Win**



Positively Fearless Brands



Connecting
Things our
Customers
Love



Digital First Customer Experience



Challenger Cost Structure

### Responsible Challenger



Winning People & Culture



# 

TELE2