

# Q2 2014 Results

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Com Hem



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# Today's outline



### Second quarter in brief

First steps back to cash flow growth are taken



### Operational and financial performance

**Delivering on the plan** 



### **Going forward**

**Key focus areas** 

## Second quarter in brief

### First phase of refinancing completed

#### **Key dates**

- On June 17 Com Hem was listed on NASDAQ OMX Stockholm Large Cap
  - Adding gross proceeds of SEK 5.7 billion
- On June 20 Moody's upgrade Com Hem from B2 to B1, and Outlook to Positive
- On June 26 Senior Bank debt was refinansed
- On July 4 First phase of the refinancing was completed
  - Senior PIK notes and 35% of Senior Notes was repaid
  - Over-allotment option fully exercised adding gross proceeds of SEK 567 millon
- On July 4 Standard & Poor's upgrade Com Hem from B to BB-, and Outlook to Stable



#### Increased financial flexibility with

- ✓ Debt reduced with approximately SEK 5.5 billion
- ✓ Net Debt/underlying EBITDA LTM decreased from 6.4x to 3.9x
- ✓ Improved average interest rates by 1.7 p.p. to approximately 6.7%

# Second quarter in brief

The first steps back to cash flow growth are taken

Leverage our network and speed advantage

 ✓ Broadband growth continued, reaching 577,000 broadband RGUs - a new all-time high

Continue to grow universe and unique subs.

- ✓ Homes connected increased by 2,000 HH
- ✓ Unique consumer subscriber base grow by 8,000 to a total of 846,000 subscribers

Leverage B2B opportunity

Increased focus on B2B segment as Phonera is now a part of the Com Hem Group

Drive DTV penetration with Superior DTV product

 Digital-TV returned to RGU growth for the first time since the first quarter of 2013

Exploit bundle opportunity

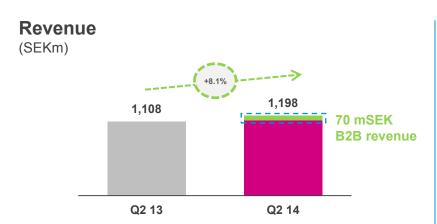
- Bundles to be redesigned and launched
- Increased marketing activities

Improve financial flexibility

✓ First phase of refinancing now completed

# Second quarter key financial highlights

Strong revenue and underlying EBITDA growth supported by Phonera



- Phonera revenue contribution of SEK 65m
- Consumer revenue up by 2.8% driven by DTV and BB

#### **Underlying EBITDA**

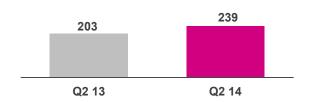
(SEKm)



Growth in both consumer and business underlying EBITDA

### Capex

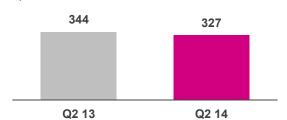
(SEKm)



 Increase driven by success-based CPE and capitalized sales costs capex

#### OFCF\*

(SEKm)



OFCF decrease due to increased success-based capex



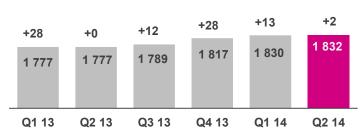
### **Landlord business**

#### Revenue and ARPU development in line with strategy

#### **Homes connected**

(000')

Change (QoQ)



 Growth in homes connected due to increase of open network households and stable coax universe

#### **Landlord ARPU**

(SEK)

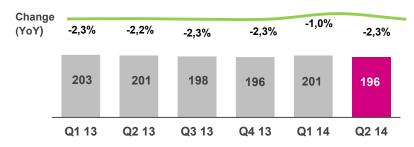
Change (QoQ)



 Decrease in Q2 vs. Q1 due to seasonality effects in revenue, contract renegotiation effects and migration of customers to B2B services

#### **Landlord Revenue**

(SEKm)



 Decrease in Q2 vs. Q1 due to contract renegotiation effects and migration of customers to B2B services



# **Operational overview**

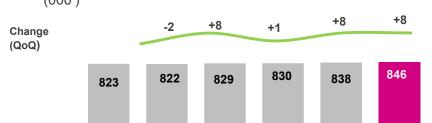
#### Continued increase in unique subscribers and number of RGUs

Q1 14

Q2 14

### **Unique consumer subscribers** (000')

Q2 13



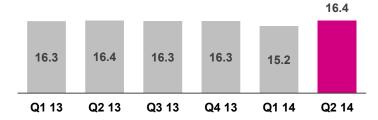
 Increase in consumer subcribers mainly driven by new broadband subscribers

Q3 13

Q4 13

#### **Consumer churn rate**

(%)



- Consumer churn rate at 16.4% reflects the impact of our May price rise
- Underlying churn rate stable at 15-16%

#### RGUs per service

Q1 13

(000')

(000)						
Change (QoQ)	-7	-12	+1	-2	+10	+11
(,	1495	1483	1484	1482	1492	1503
Telephony	339	334	330	327	327	326
Broadband	542	543	551	558	570	577
DTV	613	606	603	597	595	599
	Q1 13	Q2 13	Q3 13	Q4 13	Q1 14	Q2 14

Total RGUs increase as DTV RGUs increase by 4,000 and Broadband RGUs increase by 7,000



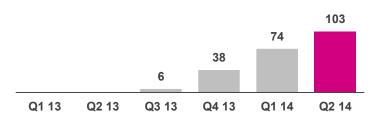


### **Consumer Business**

#### Continued growth in KPIs

#### TiVo customers

(000')



Over 100,000 TiVo customers since commercial launch in Q3 2013 translates to a TiVo penetration of 17.1%

## **Broadband speeds** (%)

	100%	100%	100%	100%	100%	100%
100 - 1000	26%	28%	33%	35%	37%	39%
20 - 50	20%	20%	19%	20%	20%	20%
≤ 10	54%	52%	48%	45%	43%	41%
-	Q1 13	Q2 13	Q3 13	Q4 13	Q1 14	Q2 14

- Continued demand for higher speeds from both new and existing broadband customers
- ▶ 39% of customer base subscribe to Com Hem´s 100 1 000 Mbit/s services







### **Consumer Business**

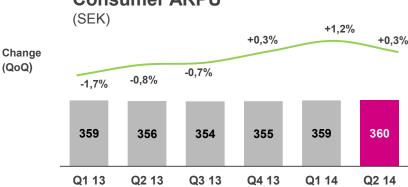
#### KPI growth translates into revenue and ARPU growth

### **Unique consumer subscribers** (000')



Increase in consumers mainly driven by new broadband subscribers

#### Consumer ARPU



 Consumer ARPU increase by 1 SEK compared with Q1 2014 supported by price rise and improvements in the tier mix for both DTV and Broadband

#### **Consumer Revenue**

(SEKm)



Consumer revenue up by over 1.0% for the third consecutive quarter, supported by growth in both DTV and Broadband revenue







# Financial performance

### **P&L Statement**

#### Revenue growth supported by Phonera and increased consumer revenue

SEKm	Q2 14	Q2 13	Char	nge
Revenue	1,198	1,108	90	+8.1%
Production costs	(348)	(314)	(34)	
Gross profit	850	794	56	+7.0%
Gross margin	70.9%	71.7%	(0.7p.p.)	
Operating costs	(284)	(247)	(37)	
Underlying EBITDA	566	547	19	+3.5%
Underlying EBITDA margin	47.2%	49.4%	(2.1p.p.)	
Non-recurring items	(142)	(32)	(110)	
- Of which IPO related costs	(107)	-	(107)	
Operating currency loss/gain	(3)	1	(3)	
Write-downs	(4)	(0)	(4)	
Depreciation and amortization	(357)	(333)	(24)	
Operating Profit (EBIT)	60	182	(122)	n/m
Net Financial Income and Expenses	(983)	(540)	(443)	
- Of which refinancing related costs	(573)	-	(573)	
Income tax benefit (expense)	204	79	126	
Net profit (loss) for the period	(718)	(279)	(439)	n/m

- Revenue growth driven by the consolidation of Phonera as well as DTV and Broadband growth
- Slight pressure on Gross margin due to consolidation of Phonera
- Increase in Underlying EBITDA on back of revenue growth
- Slight pressure on Underlying EBITDA margin primarily due to consolidation of Phonera
- Operating profit affected by IPO related costs of SEK 107 m and increased D&A due to higher amortizatoin due to Phonera, TiVo investments and Capitalized sales costs
- Net result heavily effected by one-off costs for IPO and refinancing of 680 mSEK



# **Capital Expenditure**

Increase in Q2 driven by success-based CPE and Sales Costs capex

SEKm	Q2 14	Q2 13	Ch	Change		
Network related	75	82	(6)	(7.6%)	•	Network related decrease due to reduced TiVo infrastucture spending
CPE and capitalized sales costs	112	70	42	59.9%	•	CPE and Sales Costs increase due to higher sales and migration volumes
IS development	39	39	(0)	(0.1%)	•	IS Development in line with previous year
Other Capex	12	12	0	0.7%	•	Other Capex according with previous year
Total Capex	239	203	36	17.7%		

### Cash flow

### Exceptional items in Q2 2014

SEKm	Q2 14	Q2 13	Cha	ange
Underlying EBITDA	566	547	19	+3.5%
Non-recurring items and operating currency loss/gain - Of which IPO related costs	(145) <i>(107)</i>	(31)		
Change in net working capital	31	(52)		
Interest payments on borrowings etc.	(522)	(407)		
Adjustments for non-cash items	1	(1)		
Net cash from operating activities	(69)	55	(124)	n/m
Capital expenditures	(239)	(203)		
Acquisition of subsidiaries	(11)	(1)		
Net cash used in investing activities	(248)	(205)	(44)	(21.4)%
New share issue	5,672	-		
Borrowings from new Senior Facilities	4,500	-		
Borrowings (Capex Facility)	300	100		
Amortization of borrowings	(6,252)	(34)		
Payment of borrowing costs	(56)	-		
Other financial activities	5	-		
Cash flow from financing activities	4,169	66	4,103	n/m
Net Cash generated (used)	3,852	(83)	3,935	n/m
Cash Balance BoP	789	742	47	
Cash balance EoP	4,640	658	3,982	n/m

- One-off IPO-costs
- Change in NWC positive affected by non paid IPO-costs.
- All accrued interest paid due to refinancing vs. historically only quarterly payments afterwards, cost for termination of interest and currency hedges included.
- Increased Capex due to CPE's and Sales costs.
- Acquisition of subsidiaries relates to final payment for Phonera.
- Gross proceeds from New share issues of SEK 5,672m.
- Borrowings from new Senior Facilities of SEK 4,500m drawn on June 26, 2014.
- Paid borrowing costs for new Senior Facilities



## **Net Debt**

### Leverage ratio of 4.0x end of June and 3.9x after greenshoe

Pre-IPO		June 30, 2014		Pro Forma June 30, 2014*
	SEKm		SEKm	
Senior bank debt		Senior bank debt		Senior bank debt
Term Loans incl. Capex facility	6,252	New Term Loans	3,500	New Term Loans
RCF	-	New RCF	1,000	New RCF
Finance leases	51	Finance leases	51	Finance leases
Other short-term debt		Other short-term debt	5	Other short-term debt
Total senior bank debt	6,303	Total senior bank debt	4,556	Total senior bank debt
Bond instruments		Bond instruments		Bond instruments
Senior Secured Notes	3,492	Senior Secured Notes	3,492	Senior Secured Notes
Senior Notes	2,640	Senior Notes*	2,739	Senior Notes*
Senior PIK Notes	2,791	Senior PIK Notes*	2,963	Senior PIK Notes
Gross Debt	15,226	Gross Debt	13,751	Gross Debt
Cash Balance EoP	(789)	Cash Balance EoP	(4,640)	Cash Balance EoP
Net Debt	14,437	Net Debt	9,110	Net Debt
				Proceeds from greenshoe
				Paid IPO and greenshoe costs

Leverage if IPO-costs paid	4,1x
<u> </u>	

4.0x

	SEKm
Senior bank debt	
New Term Loans	3,500
New RCF	1,000
Finance leases	51
Other short-term debt	5
Total senior bank debt	4,556
Bond instruments	
Senior Secured Notes	3,492
Senior Notes*	1,716
Senior PIK Notes	-
Gross Debt	9,765
Cash Balance EoP	(655)
Net Debt	9,110
Proceeds from greenshoe	(567)
Paid IPO and greenshoe costs	220
Net Debt post greenshoe	8,763

Leverage end of june

<sup>6.4</sup>x Leverage Average interest approx

<sup>3.9</sup>x Leverage post greenshoe

The exchange rate 9.197 is used to convert EUR debt to SEK debt.

Pro forma calculations as if notes were redeemed, IPO-costs were paid and full greenshoe exercised as of June 30, 2014

# **Going forward**

# Strong focus on customer experience

Our no.1 operational priority

- New Customer Experience Director Appointed in April 2014
- Creation of dedicated customer marketing and loyalty programmes in Q2 and Q3 2014
- Fundamental redesign of the install experience in Q3 2014
- Redesign of propositions and bundling to reduce complexity
- Tight focus on improving system stability and network uptime

# Key focus areas in H2 2014

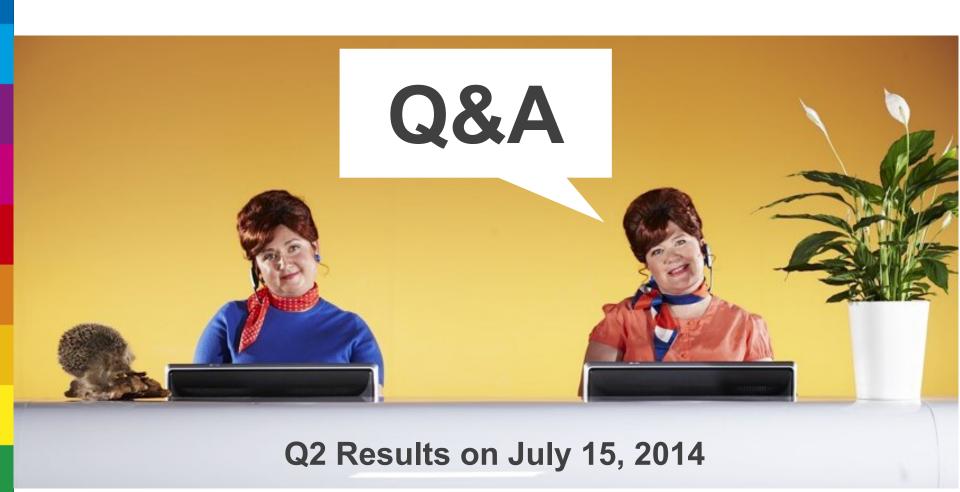
### Key focus areas in H2

- Continued execution of growth strategy capitalizing on our strengths:
  - Fastest broadband service
  - Leading DTV product
  - Bundling upside
  - Significant B2B opportunity through Phonera
- Bundling initiatives and increased marketing activities
- Continued focus on improved customer experience
- Refinancing to further reduce debt

# Revenue expectations and medium term financial targets

- Mid single digit revenue growth expected 2014
- Medium term underlying EBITDA margin expected to slightly soften due to shift in business mix
- Medium term leverage target of 3.5x-4.0x LTM EBITDA
- Medium term Capex as % of revenue to decline in line with industry level
- 2015 target to return at least 50% of 2014 equity free cash flow in dividends or other capital distributions
- Upcoming possible re-financing events;
  - Senior Secured Notes in November 2014
  - Senior Notes in November 2015







# **Appendix**

## Revenue breakdown

MSEK	Q2 14	Q2 13	Change	
Consumer revenue	877	854	24	2.8%
B2B revenue	70	0	70	n/a
Landlord revenue	196	201	-5	-2.3%
Other revenue	55	53	1	+2.8%
Total revenue	1,198	1,108	+90	+8.1%

### Swedish tax law reform recommendation

### Proposal presented on 12 June, 2014

### Scope and timing uncertain given legislative process

- Legislative process to follow, process of consultation first step
- Swedish general elections on September 14, 2014

#### The proposed recommendation in brief

- Net financials in a group will not be tax deductible
- Introduction of a "financing deduction" of 25% of taxable profit (at company level)
- Financing deduction and current corporate tax rate of 22% would result in an efficient tax rate of 16.5%
- Proposed reduction of companys NOLs balance outstanding as of 31 Dec. 2015 by 50%, as a one-off event.
- Proposed time of implementation: from January 1, 2016